

30 September 1980

Note for DCI

SUBJECT: Candidate Briefing (U) *ST*

1. You are now scheduled to sit down with Dick Lehman and [] (and Bruce Clarke) tomorrow morning at 0930 to discuss the substance and mechanics of subject briefing. (In the event that it is necessary for you to have an "emergency" staff meeting tomorrow morning due to Congressional inaction on continuity of funding, that meeting will be at 0930 and the Candidate Briefing meeting will follow.) []

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2. I believe we do need to have this meeting as soon as possible, however, because I am becoming more, rather than less, concerned about how things are going -- the tendency has set in for individuals to go off and do their own thing as opposed to it fitting into a coherent framework (e.g. Dick has never set down and talked to Bob about exactly what or how they were going to be developing their respective briefings). Tomorrow's session will be necessary for you to make clear just who is going to say what, and when. []

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3. The very first issue that needs to be addressed is who is going to say what.

- a. Dick advises that this is to be a two-hour session, the first hour of which is to be briefing, with a second hour available for Qs and As.
- b. Dick has suggested that you do the Introduction and the Overview, that [] handle Saudi Arabia, the current war and Iran, and that he follow up with the Soviet role in the region and be prepared to answer any questions with regard to the role of Japan and Western Europe in the Middle East.
- c. When Dick mentioned this at the session today I got the impression that you were not necessarily comfortable with this arrangement but chose to defer the discussion of this until tomorrow's session. *Yes*
- d. If you decide to go along with Dick's division of responsibility in general, I would offer one possible modification: After Bob assesses the implications of the Iraqi-Iranian conflict, that you would at this point

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elaborate on the implications for oil production before turning the floor over to Dick to discuss the Soviet role in the region. [REDACTED]

4. This notebook contains draft talking points for the various potential topics to be covered. In some cases more than one set of talking points are provided: one based on material that you have used before (on the right) and the other as developed by Bob or Dick as appropriate (on the left). [REDACTED]

5. One point you made at today's graphic review session that I think must take precedence over all others: you, personally, must be comfortable with this briefing; it cannot be constructed or given in a way that is artificial or foreign to your style. [REDACTED]

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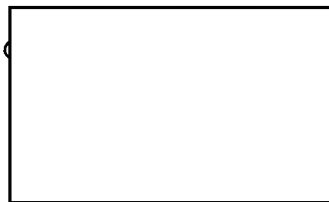
6. Related to the above, we must remember that this is a specially requested intelligence briefing by a presidential candidate. To this end it would seem that our briefing should focus more on assessment and less on "newspaper reporting," except of those events/facts which are necessary to bring him up to date. The extent to which we achieve this, it seems to me, also would satisfy a secondary concern, i.e. that Reagan leave the briefing with a confident sense of what the Agency and the Intelligence Community has to offer. [REDACTED]

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7. If, after tomorrow's session, everyone leaves with a clear understanding of who is to do what, and what changes need to be made in the briefing, then I think that it will be in good shape for a second dry run of the briefing on Thursday (currently scheduled for 1030). [REDACTED]

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Attachment



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